



BARNABAS FOUNDATION

COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020





REPORT OF INDEPENDENT AUDITOR

The Board of Directors
Barnabas Foundation
Crete, Illinois

Opinion

We have audited the accompanying combined and consolidated financial statements of Barnabas Foundation (“the Foundation”), which consist of the combined and consolidated statements of financial position as of December 31, 2021 and 2020, and the related combined and consolidated statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the combined and consolidated financial statements.

In our opinion, the combined and consolidated financial statements referred to above present fairly, in all material respects, the combined and consolidated financial position of Barnabas Foundation as of December 31, 2021 and 2020, the combined and consolidated changes in its net assets and its combined and consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Combined and Consolidated Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Combined and Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the combined and consolidated financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined and consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined and consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation’s ability to continue as a going concern within one year after the date that the combined and consolidated financial statements are available to be issued.

Auditor’s Responsibilities for the Audit of the Combined and Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined and consolidated financial statements are free from material misstatement, whether due to fraud or error and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the combined and consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risk of material misstatement of the combined and consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the combined and consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the combined and consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the combined and consolidated financial statements as a whole. The accompanying supplemental combining and consolidating statements of financial position as of December 31, 2021 and 2020, and the related supplemental combining and consolidating statements of activities for the years then ended are presented for purposes of additional analysis and are not a required part of the combined and consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined and consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the combined and consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined and consolidated financial statements or to the combined and consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the combined and consolidated financial statements as a whole.

Batts Morrison Wales & Lee, P.A.

BATTS MORRISON WALES & LEE, P.A.

Orlando, Florida
August 22, 2022

BARNABAS FOUNDATION
 COMBINED AND CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

ASSETS		December 31,	
		2021	2020
ASSETS			
Cash and cash equivalents	\$	71,924,147	\$ 91,506,759
Investments		406,224,648	317,293,403
Funds held for others		139,109,529	108,262,423
Assets held in trust		78,571,129	64,503,983
Assets restricted for long-term purposes		36,721,436	20,955,345
Notes receivable, net		15,233,137	14,715,725
Other assets		5,933,624	10,138,177
Total assets		\$ 753,717,650	\$ 627,375,815
LIABILITIES AND NET ASSETS			
LIABILITIES			
Accounts payable and accrued expenses	\$	91,577	\$ 75,738
Liability for funds held for others		139,109,529	108,262,423
Trust liabilities		69,474,970	56,520,498
Grants payable		54,817,939	61,969,055
Annuities payable		15,886,570	14,680,046
Total liabilities		279,380,585	241,507,760
NET ASSETS			
Without donor restrictions			
Undesignated		8,205,024	12,629,286
Designated			
Donor advised funds and other		356,719,639	298,074,798
Gift annuity reserves		13,234,021	9,998,265
Total designated		369,953,660	308,073,063
Total without donor restrictions		378,158,684	320,702,349
With donor restrictions		96,178,381	65,165,706
Total net assets		474,337,065	385,868,055
Total liabilities and net assets		\$ 753,717,650	\$ 627,375,815

The Accompanying Notes are an Integral
 Part of These Combined and Consolidated Financial Statements

BARNABAS FOUNDATION
COMBINED AND CONSOLIDATED STATEMENTS OF ACTIVITIES

	For The Year Ended December 31, 2021			For The Year Ended December 31, 2020
	Without Donor Restrictions	With Donor Restrictions	Total	
PUBLIC SUPPORT AND REVENUE AND NET ASSETS RELEASED FROM TIME AND USE RESTRICTIONS				
Noncash contributions without donor restrictions	\$ 65,534,303	\$ —	\$ 65,534,303	\$ 30,788,559
Noncash contributions with donor restrictions	—	20,989,863	20,989,863	7,114,304
Contributions without donor restrictions	37,347,468	—	37,347,468	81,710,778
Contributions with donor restrictions	—	9,467,943	9,467,943	13,260,618
Investment income without donor restrictions	39,396,314	—	39,396,314	35,635,821
Investment income with donor restrictions	—	9,310,133	9,310,133	5,051,992
Membership dues	1,154,432	—	1,154,432	1,082,302
Other revenue without donor restrictions	1,860,824	—	1,860,824	2,367,798
Other revenue with donor restrictions	—	718,601	718,601	653,500
Change in value of charitable gift annuities and trusts without donor restrictions	(2,332,319)	—	(2,332,319)	(971,643)
Change in value of charitable gift annuities and trusts with donor restrictions	—	(293,651)	(293,651)	(4,708,379)
Net assets released from time and use restrictions	9,180,214	(9,180,214)	—	—
Total public support and revenue and net assets released from time and use restrictions	152,141,236	31,012,675	183,153,911	171,985,650
EXPENSES				
Program activities				
Charitable grants	89,888,508	—	89,888,508	97,811,531
Other program activities	1,006,283	—	1,006,283	843,925
Total program activities	90,894,791	—	90,894,791	98,655,456
Supporting activities				
Management and general	2,062,055	—	2,062,055	2,116,234
Fundraising	1,728,055	—	1,728,055	1,467,425
Total supporting activities	3,790,110	—	3,790,110	3,583,659
Total expenses	94,684,901	—	94,684,901	102,239,115
Change in net assets without donor restrictions	57,456,335	—	57,456,335	56,879,105
Change in net assets with donor restrictions	—	31,012,675	31,012,675	12,867,430
CHANGE IN NET ASSETS	57,456,335	31,012,675	88,469,010	69,746,535
NET ASSETS - Beginning of year	320,702,349	65,165,706	385,868,055	316,121,520
NET ASSETS - End of year	\$ 378,158,684	\$ 96,178,381	\$ 474,337,065	\$ 385,868,055

The Accompanying Notes are an Integral
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BARNABAS FOUNDATION
COMBINED AND CONSOLIDATED STATEMENTS OF CASH FLOWS

	For The Years Ended December 31,	
	2021	2020
OPERATING CASH FLOWS		
Cash received from contributors	\$ 41,400,910	\$ 102,572,307
Investment income received	6,591,340	4,932,010
Other revenue received, net	3,733,857	4,103,600
Cash paid for operating activities and costs	(104,547,745)	(92,966,001)
Net operating cash flows	(52,821,638)	18,641,916
INVESTING CASH FLOWS		
Sales of investments	319,087,295	240,123,302
Purchases of investments and reinvestment of income	(282,879,267)	(196,194,002)
Loans made to others	(1,713,179)	(574,708)
Collections on notes receivable	1,195,767	1,031,703
Net investment in assets restricted for long-term purposes	(7,866,091)	(914,257)
Net investing cash flows	27,824,525	43,472,038
FINANCING CASH FLOWS		
Proceeds from contributions restricted for endowments	5,414,501	—
Borrowings	—	436,267
Net financing cash flows	5,414,501	436,267
NET CHANGE IN CASH AND CASH EQUIVALENTS	(19,582,612)	62,550,221
CASH AND CASH EQUIVALENTS - Beginning of year	91,506,759	28,956,538
CASH AND CASH EQUIVALENTS - End of year	\$ 71,924,147	\$ 91,506,759

SUPPLEMENTAL DISCLOSURE

During 2020, \$436,267 of principal reductions of a certain note payable is included in "other revenue without donor restrictions" in the combined and consolidated statement of activities. See Note L.

BARNABAS FOUNDATION
COMBINED AND CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
For The Year Ended December 31, 2021

	Program activities			Supporting activities			Total expenses
	Charitable grants	Other program activities	Total program activities	Management and general	Fundraising	Total supporting activities	
Charitable grants	\$ 89,888,508	\$ —	\$ 89,888,508	\$ —	\$ —	\$ —	\$ 89,888,508
Personnel costs	—	769,558	769,558	1,143,539	1,275,981	2,419,520	3,189,078
Other expenses	—	66,426	66,426	652,029	204,803	856,832	923,258
Contracting and consulting expenses	—	102,674	102,674	192,276	168,476	360,752	463,426
Depreciation and occupancy expense	—	67,625	67,625	74,211	78,795	153,006	220,631
Total	<u>\$ 89,888,508</u>	<u>\$ 1,006,283</u>	<u>\$ 90,894,791</u>	<u>\$ 2,062,055</u>	<u>\$ 1,728,055</u>	<u>\$ 3,790,110</u>	<u>\$ 94,684,901</u>

The Accompanying Notes are an Integral
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BARNABAS FOUNDATION
COMBINED AND CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
For The Year Ended December 31, 2020

	Program activities			Supporting activities			Total expenses
	Charitable grants	Other program activities	Total program activities	Management and general	Fundraising	Total supporting activities	
Charitable grants	\$ 97,811,531	\$ —	\$ 97,811,531	\$ —	\$ —	\$ —	\$ 97,811,531
Personnel costs	—	620,492	620,492	935,759	1,135,485	2,071,244	2,691,736
Other expenses	—	45,563	45,563	858,402	83,401	941,803	987,366
Contracting and consulting expenses	—	120,167	120,167	230,617	159,765	390,382	510,549
Depreciation and occupancy expense	—	57,703	57,703	91,456	88,774	180,230	237,933
Total	<u>\$ 97,811,531</u>	<u>\$ 843,925</u>	<u>\$ 98,655,456</u>	<u>\$ 2,116,234</u>	<u>\$ 1,467,425</u>	<u>\$ 3,583,659</u>	<u>\$ 102,239,115</u>

The Accompanying Notes are an Integral
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BARNABAS FOUNDATION

NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE A – NATURE OF ACTIVITIES AND REPORTING ENTITY

The Barnabas Foundation (“the Foundation”) is a not-for-profit Illinois corporation founded in 1976. The Foundation exists to help Christians exercise biblical stewardship through thoughtful charitable gift planning to the benefit of member organizations and other charitable organizations. The Foundation seeks to serve individuals and families throughout the United States and encourage support of Christian ministries at the local, regional, and national levels. The Foundation’s name is from Acts 4:36-37, where Barnabas, whose name means “Son of Encouragement,” used money from the sale of some of his property to support and encourage the Lord’s work.

The Foundation’s operations are supported by membership dues paid by the Foundation’s approximate 200 member organizations. These member organizations represent a variety of Christian organizations including numerous Christian schools, Christian colleges, approximately 750 Christian Reformed Church congregations in the United States, the Christian Reformed Church of North America and its denominational agencies, and other Christian organizations spreading the gospel of Jesus Christ or ministering to the needs of people in the name of Jesus Christ.

In conformity with accounting principles generally accepted in the United States of America (“GAAP”), the combined and consolidated financial statements of the Foundation include the accounts of the following organizations, which are separate legal entities. All significant inter-organization accounts and transactions have been eliminated in combination and consolidation.

- The Barnabas Foundation Common Trust Fund (“the CTF”) is a trust created in 1990 pursuant to a Declaration of Trust, with the Foundation serving as Trustee. The purpose of the CTF is to maintain investments for the Foundation, its member organizations, and others.
- California Annuitants of Barnabas Foundation is a trust created in 2003 pursuant to a Declaration of Trust, with the Foundation serving as Trustee. The purpose of the California Annuitants of Barnabas Foundation is to maintain the assets of charitable gift annuity agreements written for residents of California.
- Huize Baak Lender LLC is an Illinois limited liability company formed in 2015 to hold a note receivable and mortgage on certain property. The Foundation is the sole voting member of Huize Baak Lender LLC. Huize Baak Lender LLC was dissolved in 2021.
- John Mark Co. is a not-for-profit Illinois corporation founded in 1995 to accept gifts of real estate to support the activities of the Foundation. John Mark Co. shares a common board of directors and operates under common management with the Foundation.
- JMC I LLC is an Illinois limited liability company formed in 2005 to hold title to certain property. John Mark Co. is the sole voting member of JMC I LLC.
- JMC Properties LLC is a Montana limited liability company formed in 2005 to hold title to certain property. John Mark Co. is the sole voting member of JMC Properties LLC.
- Des Moines 4444 Delaware TPE, LLC is an Iowa limited liability company formed in 2012 to hold title to certain property. John Mark Co. is the sole voting member of Des Moines 4444 Delaware TPE, LLC.
- Covenant Properties LLC is an Illinois limited liability company formed in 2018 to hold an interest in a certain company. John Mark Co. is the sole voting member of Covenant Properties LLC.
- JMC WA I, LLC is a Washington limited liability company formed in 2019 to hold title to certain property. John Mark Co. is the sole voting member of JMC WA I, LLC.
- JMC WA II, LLC is a Washington limited liability company formed in 2019 to hold title to certain property. John Mark Co. is the sole voting member of JMC WA II, LLC.

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE A – NATURE OF ACTIVITIES AND REPORTING ENTITY (Continued)

- 1020 Monroe LLC is a Michigan limited liability company formed in 2019 to hold title to certain property. John Mark Co. is the sole voting member of 1020 Monroe LLC.
- Marah Co. is a not-for-profit Illinois corporation founded in 1995 to accept gifts of real estate to support the activities of the Foundation. Marah Co. shares a common board of directors and operates under common management with the Foundation.
- Schaaf Truck and Tractor Museum is a not-for-profit Illinois corporation founded in 1996 to operate an antique truck and tractor museum and to support the activities of the Foundation. The Foundation appoints the Schaaf Truck and Tractor Museum’s board of directors.
- Entrepreneurial Stewardship Fund is a not-for-profit Illinois corporation founded in 2010 to support the activities of the Foundation. The Foundation appoints a majority of the Entrepreneurial Stewardship Fund’s board of directors. Entrepreneurial Stewardship Fund did not engage in financial transactions during 2021 or 2020.
- Barnabas Foundation Properties LLC is an Illinois limited liability company formed in 2020 to hold title to certain property. The Foundation is the sole voting member of Barnabas Foundation Properties LLC.
- Barnabas Charitable NFP is a not-for-profit South Dakota corporation founded in 2020 to be the trustee of the Barnabas Charitable Trust. The Foundation appoints the Barnabas Charitable NFP’s board of directors.
- Barnabas Charitable Trust is a trust created in 2020 pursuant to a Declaration of Trust, with Barnabas Charitable NFP serving as Trustee. The purpose of Barnabas Charitable Trust is to hold certain assets for the benefit of the Foundation.
- Covenant Industrial Park of Lowell, LLC is a Michigan limited liability company formed to hold title to certain property. During 2021, the Foundation became the sole voting member of Covenant Industrial Park of Lowell, LLC.
- Mans Bros. Farms, Inc. is a South Dakota corporation formed in 1985 to hold title to certain property. During 2021, ownership of Mans Bros. Farms, Inc. was transferred to Barnabas Charitable Trust.

References to “the Foundation” in these footnotes include each of the organizations described above, unless otherwise noted.

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Revenue and support

The Foundation recognizes cash contributions as revenue when the contributions are received by the Foundation. Contributions are recorded as without or with donor restrictions, depending on the existence and/or nature of any donor restrictions or time restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the combined and consolidated statements of activities as “net assets released from time and use restrictions.”

From time to time, supporters of the Foundation express indications that they plan to make gifts to the Foundation. The Foundation recognizes any such gift as a contribution upon its receipt of sufficient documentary evidence that the timing of the gift is clearly specified (even if contingent upon the occurrence of some future event) and that the gift is unconditional, measurable, collectible, and irrevocable.

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and cash equivalents

The Foundation considers investments purchased or donated with original maturities of three months or less to be cash equivalents.

Investments

Investments that are traded on national or international securities exchanges are carried at estimated fair value, based upon quoted market prices provided by external investment managers and the Foundation's custodian and accepted by the Foundation's management. Investments in real estate and business enterprises (ownership interests in private businesses such as limited liability companies and limited partnerships) consist of gifts from donors and are carried at estimated fair value as determined on the date contributed, based on independent appraisals or other independent analyses. The estimated carrying value of such assets may be periodically updated. Nonpublicly traded investments include hedge funds, pooled investment funds, private equity funds, and private credit funds and are carried at estimated fair value. Estimated fair values for nonpublicly traded investments are provided initially by the investee and, after evaluation, determined by the Foundation's management, taking into consideration information provided by the investee and other factors. Such investments are not readily marketable and are often highly illiquid. The estimated fair values of business enterprises and nonpublicly traded investments included in the accompanying combined and consolidated financial statements are subject to a high degree of uncertainty and the actual fair values could differ materially from the estimated fair values. Management of the Foundation believes that the Foundation's business enterprises and nonpublicly traded investments are carried at reasonable estimates of their fair value.

Funds held for others

The Foundation holds as agent funds for member and non-member charitable organizations which consist primarily of investments which are carried at estimated fair value. The Foundation recognizes a liability to the beneficiary in an amount equal to the asset's carrying value. These assets are included in the accompanying combined and consolidated statements of financial position as "funds held for others" and the associated liabilities are included in the accompanying combined and consolidated statements of financial position as "liability for funds held for others."

Assets held in trust

The Foundation holds as trustee funds for charitable remainder trusts with revocable and irrevocable beneficiary interests. The assets held in trust consist primarily of investments which are carried at estimated fair value and notes receivable which are carried at cost.

Assets restricted for long-term purposes

Assets restricted for long-term purposes consist primarily of investments which are carried at estimated fair value. The assets are restricted pursuant to endowment agreements.

Notes receivable and allowance for uncollectible loans

Notes receivable are carried at cost and are generally collateralized by real estate. Interest income is accrued based on the outstanding principal amount and contractual terms of each individual loan.

Notes receivable are stated net of an allowance for uncollectible loans. The Foundation estimates the allowance based on an analysis of specific loans, taking into consideration collection history, the age of any past due amounts, and assessment of the debtor's ability to pay. Notes receivable are considered past due when payments are not made in accordance with specified terms. Notes receivable are written off upon management's determination that the amounts are uncollectible.

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Split-interest gifts

For irrevocable split-interest arrangements such as charitable gift annuities, charitable remainder trusts, and similar arrangements in which the Foundation is a trustee or custodian, the assets of such arrangements are reflected in the combined and consolidated financial statements as further described in Note E. The carrying values of such investments conform to GAAP, which generally require that investment securities be carried at estimated fair value at all times and that other assets be carried at the estimated fair value of the assets on the date the assets are contributed, unadjusted for subsequent changes in value. Also, for arrangements in which the Foundation is a trustee or custodian, a liability is recognized for the estimated present value of benefits payable to other beneficiaries. For all irrevocable split-interest arrangements, regardless of whether or not the Foundation acts as trustee or custodian, contribution revenue without or with donor restrictions is recognized for the estimated present value of the Foundation's benefits under each such arrangement in the year the arrangement is established or in the year in which the Foundation is provided sufficient information about the existence and nature of the arrangement. Periodic adjustments are made for changes in estimated present values using applicable mortality tables and appropriate discount rates. State law imposes certain restrictions on the manner in which charitable gift annuity assets may be invested.

Donor-advised funds

The Foundation administers various donor-advised funds. Donor gifts to such funds are made irrevocably with the understanding that while the donor retains an advisory role in the distribution of funds, the Foundation retains ultimate control over the use of the funds. Accordingly, such gifts are reflected as contributions without donor restrictions and designated net assets in the accompanying combined and consolidated financial statements.

Net assets

Net assets without donor restrictions are available for use at the discretion of the Board of Directors and/or management for general operating purposes. From time to time, the Board may designate a portion of these net assets for specific purposes which makes them unavailable for use at management's discretion. The Board has designated a portion of net assets without donor restrictions for donor advised funds and similar activities, and for gift annuity reserves. Net assets with donor restrictions consist of amounts with uses limited by donor-imposed time and/or purpose restrictions.

Functional allocation of expenses

The combined and consolidated statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area are reported as expenses of those functional areas. Indirect costs that benefit multiple functional areas are allocated among the various functional areas based primarily on employee time.

Income taxes

The Foundation, John Mark Co., Marah Co., Schaaf Truck and Tractor Museum, Entrepreneurial Stewardship Fund, Barnabas Charitable NFP, and Barnabas Charitable Trust are exempt from federal income tax as organizations described in Section 501(c)(3) of the Internal Revenue Code and from state income tax pursuant to state law and are further classified as public charities and not private foundations for federal tax purposes. The CTF and California Annuity of Barnabas Foundation are considered grantor trusts by the Foundation. Certain of the Foundation, CTF, and Barnabas Charitable Trust investments which are directly or indirectly held in private equity interests may result in the Foundation, CTF, and Barnabas Charitable Trust incurring federal and state income taxes on unrelated business income. Mans Bros. Farms, Inc. is an S-Corporation and therefore its net income is treated as unrelated business taxable income to its sole owner, Barnabas Charitable Trust. Taxes on unrelated business income are not material to the combined and consolidated financial statements and are generally recognized as expenses when paid. Huize Baak Lender LLC, JMC I LLC, JMC Properties LLC, Des Moines 4444 Delaware TPE, LLC, Covenant Properties LLC, JMC WA I, LLC, JMC WA II, LLC, 1020 Monroe LLC, Barnabas Foundation Properties LLC, and Covenant Industrial Park of Lowell, LLC are considered disregarded entities for income tax purposes.

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of estimates

Management uses estimates and assumptions in preparing combined and consolidated financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses. Significant estimates used in preparing these combined and consolidated financial statements include those used in estimating the fair value of investments, the collectibility of notes receivable, and the liabilities for annuities and trusts. Actual results could differ from the estimates.

Economic uncertainty

In January 2020, the World Health Organization (“WHO”) announced a global health emergency related to the outbreak of a virus originating in China. In March 2020, WHO elevated the classification of the outbreak to a pandemic (“the pandemic”). Management is closely monitoring the potential impact of the pandemic on the Foundation’s financial condition and has taken actions to mitigate its impact. Such actions include availing the Foundation of relief measures available under federal law. Because of the unknown impact on global commerce, management is not able to estimate the effects of the pandemic on its operating results, financial condition, or liquidity.

Reclassifications

Certain amounts included in the 2020 combined and consolidated financial statements have been reclassified to conform to classifications adopted during 2021. The reclassifications had no material effect on the accompanying combined and consolidated financial statements.

Subsequent events

The Foundation has evaluated for possible financial reporting and disclosure subsequent events through August 22, 2022, the date as of which the combined and consolidated financial statements were available to be issued.

NOTE C – LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure within one year of the date of the combined and consolidated statements of financial position are as follows:

	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Financial assets available:		
Cash and cash equivalents	\$ 71,924,147	\$ 91,506,759
Bank deposit and money market accounts	3,837,284	4,263,359
Investments	<u>656,789,458</u>	<u>506,751,795</u>
Total financial assets available within one year	732,550,889	602,521,913
Less amounts unavailable for general expenditure within one year due to:		
Board-designations	(369,953,660)	(308,073,063)
Amounts held for others as agent	(139,109,529)	(108,262,423)
Amounts held as trustee for revocable and irrevocable trusts	(78,571,129)	(64,503,983)
Donor-imposed restrictions	<u>(96,178,381)</u>	<u>(57,265,706)</u>
Net financial assets available within one year	<u>\$ 48,738,190</u>	<u>\$ 64,416,738</u>

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE C – LIQUIDITY AND AVAILABILITY OF RESOURCES (Continued)

The Foundation is primarily supported by contributions. As part of the Foundation’s liquidity management, it structures its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Board of Directors has designated certain amounts for donor advised funds and similar activities, and for gift annuity reserves. Because of the designations, those amounts are not available for general expenditure within one year; however, the Board of Directors could make them available, if necessary.

The Foundation has certain donor restricted net assets limited to use for donor-restricted purposes. Because a donor's restriction requires resources to be used in a specific manner or in a future period, the Foundation must maintain sufficient resources to meet its responsibilities to its donors. Thus, those financial assets may not be available for general expenditure within one year of December 31, 2021 and 2020, and are excluded from net financial assets available to meet general expenditures within one year. Management of the Foundation believes the Foundation has sufficient liquid assets available for general operations that may be drawn upon in the event of unanticipated financial distress or an immediate liquidity need (see Note E).

NOTE D – CONCENTRATION OF CREDIT RISK

The Foundation maintains its cash and cash equivalents in deposit accounts which may not be federally insured, may exceed federally insured limits, or may be insured by an entity other than an agency of the federal government. The Foundation has not experienced any losses in such accounts, and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

The Foundation’s investment securities are exposed to various risks, such as interest rate risk, market risk, and credit risk. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of the investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term, and that such changes could materially affect investment account balances and the amounts reported in the accompanying combined and consolidated financial statements.

As of December 31, 2021 and 2020, approximately \$302,000,000 and \$203,000,000, respectively, of the Foundation’s cash and cash equivalents and investment funds were under the custody of one financial institution.

NOTE E – INVESTMENTS

The Foundation holds investments of various types both in its capacity as trustee or custodian and in its capacity as owner. Investments are carried at estimated fair value. Investments were held for the following purposes or activities:

<u>Category</u>	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Investments held for donor advised funds	\$356,719,639	\$298,074,798
Investments held for others as agent	136,044,644	106,591,379
Investments held as trustee for revocable and irrevocable trusts	77,990,368	63,202,871
Investments held for endowment agreements	36,529,798	19,664,142
Investments held for general operations and other	36,270,988	9,220,340
Investments held for gift annuity reserves	<u>13,234,021</u>	<u>9,998,265</u>
Total investments	<u>\$656,789,458</u>	<u>\$506,751,795</u>

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE E – INVESTMENTS (Continued)

Investments (including investments within funds held for others, assets held in trust, and assets restricted for long-term purposes on the combined and consolidated statements of financial position) consisted of the following:

Category	December 31,	
	2021	2020
Mutual funds	\$305,735,631	\$204,882,060
Common stock	53,621,615	45,374,855
Government securities	50,105,434	19,557,609
Real estate	31,599,447	20,614,447
Corporate and municipal bonds	15,956,801	22,106,112
Certificates of deposit	14,009,276	20,211,525
Business enterprises	7,274,564	8,177,200
Other investments	3,623,922	3,344,505
Other nonpublicly traded investments	<u>174,862,768</u>	<u>162,483,482</u>
Total investments	<u>\$656,789,458</u>	<u>\$506,751,795</u>

The above investments are reported in the accompanying combined and consolidated statements of financial position as follows (see Notes F through H):

Category	December 31,	
	2021	2020
Investments	\$406,224,648	\$317,293,403
Funds held for others	136,044,644	106,591,379
Assets held in trust	77,990,368	63,202,871
Assets restricted for long-term purposes	<u>36,529,798</u>	<u>19,664,142</u>
Total investments	<u>\$656,789,458</u>	<u>\$506,751,795</u>

NOTE F – FUNDS HELD FOR OTHERS

Funds held for others consisted of the following:

Category	December 31,	
	2021	2020
Bank deposit and money market accounts	\$ 3,064,885	\$ 1,671,044
Investments	<u>136,044,644</u>	<u>106,591,379</u>
Total funds held for others	<u>\$139,109,529</u>	<u>\$108,262,423</u>

NOTE G – ASSETS HELD IN TRUST

Assets held in trust consisted of the following:

Category	December 31,	
	2021	2020
Bank deposit and money market accounts	\$ 580,761	\$ 1,301,112
Investments	<u>77,990,368</u>	<u>63,202,871</u>
Total assets held in trust	<u>\$ 78,571,129</u>	<u>\$ 64,503,983</u>

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE G – ASSETS HELD IN TRUST (Continued)

Liabilities and net assets held in trust consisted of the following:

Category	December 31,	
	2021	2020
Revocable charitable beneficiary liabilities	\$ 60,167,806	\$ 47,497,988
Irrevocable charitable beneficiary liabilities	<u>9,307,164</u>	<u>9,022,510</u>
Total trust liabilities	69,474,970	56,520,498
Net assets with donor restrictions for irrevocable charitable remainder trusts	<u>9,096,159</u>	<u>7,983,485</u>
Total liabilities and net assets held in trust	<u>\$ 78,571,129</u>	<u>\$ 64,503,983</u>

NOTE H – ASSETS RESTRICTED FOR LONG-TERM PURPOSES

Assets restricted for long-term purposes consisted of the following:

Category	December 31,	
	2021	2020
Bank deposit and money market accounts	\$ 191,638	\$ 1,291,203
Investments	<u>36,529,798</u>	<u>19,664,142</u>
Total assets restricted for long-term purposes	<u>\$ 36,721,436</u>	<u>\$ 20,955,345</u>

Assets restricted for long-term purposes were restricted for the following purposes:

Category	December 31,	
	2021	2020
Property held in perpetuity with income distributable to certain charities	\$ 19,090,600	\$ 11,190,600
Endowment corpus	13,882,255	8,051,201
Appreciation on endowment	<u>3,117,581</u>	<u>1,244,544</u>
Subtotal	36,090,436	20,486,345
Funds held for endowment distributions	<u>631,000</u>	<u>469,000</u>
Total assets restricted for long-term purposes	<u>\$ 36,721,436</u>	<u>\$ 20,955,345</u>

NOTE I – FAIR VALUE MEASUREMENTS

GAAP defines fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, GAAP recognizes a hierarchy of “inputs” an organization may use in determining or estimating fair value. The inputs are categorized into “levels” that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE I – FAIR VALUE MEASUREMENTS (Continued)

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Following is a description of each of the three levels of input within the fair value hierarchy:

Level 1 – unadjusted quoted market prices in active markets for identical items

Level 2 – other significant observable inputs (such as quoted prices for similar items)

Level 3 – significant unobservable inputs (such values are primarily based on information provided by the investee entity)

Estimated fair value of certain assets and (liabilities) measured on a recurring basis at December 31, 2021, are as follows:

	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Mutual funds	\$ 305,735,631	\$ 305,735,631	\$ —	\$ —
Other nonpublicly traded investments	75,827,260	—	—	75,827,260
Common stock	53,621,615	53,621,615	—	—
Government securities	50,105,434	50,105,434	—	—
Real estate	31,599,447	—	31,599,447	—
Corporate and municipal bonds	15,956,801	—	15,956,801	—
Certificates of deposit	14,009,276	14,009,276	—	—
Business enterprises	<u>7,274,564</u>	<u>—</u>	<u>—</u>	<u>7,274,564</u>
Subtotal	554,130,028	<u>\$ 423,471,956</u>	<u>\$ 47,556,248</u>	<u>\$ 83,101,824</u>
Fair value measured at net asset value – other nonpublicly traded investments*	99,035,508			
Other investments not subject to fair value hierarchy	<u>3,623,922</u>			
Total	<u>\$ 656,789,458</u>			
	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Liabilities for annuities	\$ (15,886,570)	\$ —	\$ (15,886,570)	\$ —
Liabilities for irrevocable trusts	<u>(9,307,164)</u>	<u>—</u>	<u>(9,307,164)</u>	<u>—</u>
Total	<u>\$ (25,193,734)</u>	<u>\$ —</u>	<u>\$ (25,193,734)</u>	<u>\$ —</u>

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 – FAIR VALUE MEASUREMENTS (Continued)

Estimated fair value of certain assets and (liabilities) measured on a recurring basis at December 31, 2020, are as follows:

	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Mutual funds	\$ 204,882,060	\$ 204,882,060	\$ —	\$ —
Other nonpublicly traded investments	48,978,580	—	—	48,978,580
Common stock	45,374,855	45,374,855	—	—
Corporate and municipal bonds	22,106,112	—	22,106,112	—
Real estate	20,614,447	—	20,614,447	—
Certificates of deposit	20,211,525	20,211,525	—	—
Government securities	19,557,609	19,557,609	—	—
Business enterprises	<u>8,177,200</u>	<u>—</u>	<u>—</u>	<u>8,177,200</u>
Subtotal	389,902,388	<u>\$ 290,026,049</u>	<u>\$ 42,720,559</u>	<u>\$ 57,155,780</u>
Fair value measured at net asset value – other nonpublicly traded investments*	113,504,902			
Other investments not subject to fair value hierarchy	<u>3,344,505</u>			
Total	<u>\$ 506,751,795</u>			
	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Liabilities for annuities	\$ (14,680,046)	\$ —	\$ (14,680,046)	\$ —
Liabilities for irrevocable trusts	<u>(9,022,510)</u>	<u>—</u>	<u>(9,022,510)</u>	<u>—</u>
Total	<u>\$ (23,702,556)</u>	<u>\$ —</u>	<u>\$ (23,702,556)</u>	<u>\$ —</u>

* GAAP permits nonpublicly traded investments whose fair value is measured using net asset value to be omitted from the fair value hierarchy.

The following is a reconciliation of investments in which significant unobservable inputs (Level 3) were used in determining fair value:

Balance, January 1, 2020	\$ 52,121,767
Contributions	6,936,426
Net sales	(5,269,800)
Net income	67,381
Net gain	<u>3,300,006</u>
Balance, December 31, 2020	57,155,780
Contributions	19,547,505
Net sales	(7,079,782)
Net income	3,181,156
Net gain	<u>10,297,165</u>
Balance, December 31, 2021	<u>\$ 83,101,824</u>

The estimated fair value of investments in real estate (valued using Level 2 inputs) is based on independent appraisals or other independent analyses. The estimated fair value of investments in corporate and municipal bonds (valued using Level 2 inputs) is based on quoted prices for similar securities.

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE I – FAIR VALUE MEASUREMENTS (Continued)

Other nonpublicly traded investments include various hedge funds, pooled investment funds, private equity funds, and private credit funds which use an array of diversified investment strategies focused on long-term capital appreciation, risk diversification, and low volatility. These nontraditional investment opportunities seek to exceed the returns offered by traditional investments. From time-to-time, certain investments may limit withdrawals within a specified timeframe of the initial investment, or there may be a fee associated with such withdrawals. There are generally no other lock-up periods or other redemption restrictions associated with nonpublicly traded investments, and such investments can generally be liquidated at an amount approximating net asset value in the near-term with proper notice. The reported estimated fair values of nonpublicly traded investments are generally based on amounts provided initially by the investee and, after evaluation, determined by the Foundation’s management, taking into consideration information provided by the investee and other factors. The estimated fair value of investments in business enterprises is based on independent appraisals or other independent analyses. Generally, such investments cannot be liquidated in the near term at the direction of the Foundation. It is at least reasonably possible that changes in the values of investment securities and business enterprises will occur in the near term, and that such changes could materially affect investment account balances and the amounts reported in the accompanying combined and consolidated financial statements.

Liabilities for annuities and irrevocable trusts (valued using Level 2 inputs) are based on estimated present value, applying certain assumptions regarding interest rates and life expectancies.

As of December 31, 2021, the estimated fair values and unfunded commitments for other nonpublicly traded investments are as follows:

	<u>Estimated Fair Value</u>	<u>Unfunded Commitments</u>
Investments in pooled investment funds	\$ 63,313,936	\$ —
Investments in hedge funds	43,814,052	—
Investments in private equity funds	43,217,641	25,786,086
Investments in private credit funds	<u>24,517,139</u>	<u>11,528,891</u>
Total	<u>\$ 174,862,768</u>	<u>\$ 37,314,977</u>

NOTE J – NOTES RECEIVABLE

Notes receivable consisted of the following:

<u>Category</u>	<u>December 31.</u>	
	<u>2021</u>	<u>2020</u>
Gross notes receivable	\$ 15,830,637	\$ 15,313,225
Less: Allowance for uncollectible loans	<u>(597,500)</u>	<u>(597,500)</u>
Net notes receivable	<u>\$ 15,233,137</u>	<u>\$ 14,715,725</u>

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE K – GRANTS PAYABLE

The Foundation makes grants to various organizations. Grants payable are scheduled to be paid in approximate amounts as follows:

<u>Year Ending</u> <u>December 31,</u>	
2022	\$ 13,287,000
2023	9,314,000
2024	6,760,000
2025	6,642,000
2026	8,673,000
Thereafter	<u>10,142,000</u>
Total grants payable	<u>\$ 54,818,000</u>

NOTE L – PAYCHECK PROTECTION PROGRAM NOTE

During 2020, the Foundation obtained a Paycheck Protection Program note payable (“PPP loan”) of \$436,267. The PPP loan was forgiven entirely by the Small Business Administration during 2020 based on the nature of the Foundation’s expenditures during an applicable period. Accordingly, the Foundation recognized grant revenue of \$436,267 which is included within “other revenue without donor restrictions” in the accompanying combined and consolidated statement of activities for the year ended December 31, 2020.

NOTE M – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions were restricted for the following purposes:

<u>Category</u>	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Donor restricted accounts for various program activities	\$ 42,374,457	\$ 21,249,615
Property held in perpetuity with income distributable to certain charities	19,090,600	11,190,600
Endowment corpus	13,882,255	8,051,201
Charitable trusts (irrevocable trusts)	9,096,159	7,983,485
Appreciation on endowment held for others – Legacy Foundation Accounts	5,201,267	4,460,374
Appreciation on endowments	3,117,581	1,244,544
Schaaf Truck and Tractor Museum	1,783,274	1,783,904
Other	1,632,788	1,301,983
Bequests receivable – assets upon receipt to be held in perpetuity	<u>—</u>	<u>7,900,000</u>
Total net assets with donor restrictions	<u>\$ 96,178,381</u>	<u>\$ 65,165,706</u>

Net assets released from time and use restrictions amounted to \$8,504,605 during 2020.

The Foundation holds endowments wherein the corpus is required to be invested in perpetuity. Distributions are restricted for various charitable organizations. Pursuant to a certain donor agreement, the Foundation reinvests 30% of allowable investment income, if any, into corpus for a certain endowment. The Foundation preserves the estimated fair value of the endowment gifts as of the gift date which management deems is in compliance with state law. Accordingly, the Foundation classifies as “endowment corpus” (a) the original value of gifts donated to the permanent endowments and (b) the original value of subsequent gifts to the permanent endowments.

BARNABAS FOUNDATION
NOTES TO COMBINED AND CONSOLIDATED FINANCIAL STATEMENTS

NOTE M – NET ASSETS WITH DONOR RESTRICTIONS (Continued)

The Foundation has adopted an investment policy for endowment assets that attempts to provide a predictable stream of funding to supported programs while seeking to maintain the purchasing power of the endowment assets and to preserve the invested capital. The Foundation seeks the advice of investment counsel, as well as management and certain committees of the Board, when determining amounts to be spent on supported programs.

The Foundation holds in perpetuity property received from certain estates, with distributions from the income earned on the underlying assets to be granted to certain charities as specified in estates' documentation.

During 2020, management of the Foundation determined that certain amounts previously treated as net assets without donor restrictions should have been treated as net assets with donor restrictions. Accordingly, \$1,075,407 of net assets have been reclassified from net assets without donor restrictions to net assets with donor restrictions as of January 1, 2020, with no effect on total net assets.

NOTE N – RETIREMENT BENEFITS

The Foundation maintains a retirement plan (“the Plan”) as prescribed by Section 403(b) of the Internal Revenue Code. The Plan covers eligible Foundation employees as defined in the Plan document. Participating employees may elect to make salary deferral contributions to the Plan. The Foundation may provide a discretionary annual matching contribution to the Plan for participating employees. During 2021 and 2020, the Foundation contributed approximately \$151,000 and \$129,000 to the Plan, respectively.

SUPPLEMENTARY INFORMATION

BARNABAS FOUNDATION
 COMBINING AND CONSOLIDATING STATEMENT OF FINANCIAL POSITION
 December 31, 2021

ASSETS

	Barnabas Foundation	Other Entities	Total
ASSETS			
Cash and cash equivalents	\$ 71,910,308	\$ 13,839	\$ 71,924,147
Investments	395,478,581	10,746,067	406,224,648
Funds held for others	139,109,529	—	139,109,529
Assets held in trust	78,458,629	112,500	78,571,129
Assets restricted for long-term purposes	25,530,836	11,190,600	36,721,436
Notes receivable, net	15,233,137	—	15,233,137
Other assets	4,166,862	1,766,762	5,933,624
Total assets	\$ 729,887,882	\$ 23,829,768	\$ 753,717,650

LIABILITIES AND NET ASSETS

LIABILITIES			
Accounts payable and accrued expenses	\$ 91,577	\$ —	\$ 91,577
Liability for funds held for others	139,109,529	—	139,109,529
Trust liabilities	69,362,470	112,500	69,474,970
Grants payable	54,817,939	—	54,817,939
Annuities payable	15,832,067	54,503	15,886,570
Total liabilities	279,213,582	167,003	279,380,585
NET ASSETS			
Without donor restrictions			
Undesignated	8,202,118	2,906	8,205,024
Designated			
Donor advised funds and other	349,855,662	6,863,977	356,719,639
Gift annuity reserves	13,234,021	—	13,234,021
Total designated	363,089,683	6,863,977	369,953,660
Total without donor restrictions	371,291,801	6,866,883	378,158,684
With donor restrictions	79,382,499	16,795,882	96,178,381
Total net assets	450,674,300	23,662,765	474,337,065
Total liabilities and net assets	\$ 729,887,882	\$ 23,829,768	\$ 753,717,650

BARNABAS FOUNDATION
 COMBINING AND CONSOLIDATING STATEMENT OF FINANCIAL POSITION
 December 31, 2020

ASSETS

	Barnabas Foundation	Other Entities	Total
ASSETS			
Cash and cash equivalents	\$ 91,497,225	\$ 9,534	\$ 91,506,759
Investments	304,733,934	12,559,469	317,293,403
Funds held for others	108,262,423	—	108,262,423
Assets held in trust	62,105,051	2,398,932	64,503,983
Assets restricted for long-term purposes	9,764,745	11,190,600	20,955,345
Notes receivable, net	14,715,725	—	14,715,725
Other assets	8,362,814	1,775,363	10,138,177
Total assets	\$ 599,441,917	\$ 27,933,898	\$ 627,375,815

LIABILITIES AND NET ASSETS

LIABILITIES			
Accounts payable and accrued expenses	\$ 75,738	\$ —	\$ 75,738
Liability for funds held for others	108,262,423	—	108,262,423
Trust liabilities	54,121,566	2,398,932	56,520,498
Grants payable	61,969,055	—	61,969,055
Annuities payable	14,624,927	55,119	14,680,046
Total liabilities	239,053,709	2,454,051	241,507,760
NET ASSETS			
Without donor restrictions			
Undesignated	12,629,286	—	12,629,286
Designated			
Donor advised funds and other	289,445,618	8,629,180	298,074,798
Gift annuity reserves	9,998,265	—	9,998,265
Total designated	299,443,883	8,629,180	308,073,063
Total without donor restrictions	312,073,169	8,629,180	320,702,349
With donor restrictions	48,315,039	16,850,667	65,165,706
Total net assets	360,388,208	25,479,847	385,868,055
Total liabilities and net assets	\$ 599,441,917	\$ 27,933,898	\$ 627,375,815

BARNABAS FOUNDATION
COMBINING AND CONSOLIDATING STATEMENT OF ACTIVITIES
For The Year Ended December 31, 2021

	Barnabas Foundation	Other Entities	Eliminations	Total
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS				
Public support and revenue				
Noncash contributions	\$ 62,700,213	\$ 2,834,090	\$ —	\$ 65,534,303
Contributions	36,678,694	668,774	—	37,347,468
Investment income	38,949,701	446,613	—	39,396,314
Membership dues	1,154,432	—	—	1,154,432
Other revenue	3,891,283	530,434	(2,560,893)	1,860,824
Change in value of charitable gift annuities and trusts	(2,332,935)	616	—	(2,332,319)
Fund transfers in	<u>6,155,833</u>	<u>—</u>	<u>(6,155,833)</u>	<u>—</u>
Total public support and revenue	147,197,221	4,480,527	(8,716,726)	142,961,022
Net assets released from time and use restrictions	<u>8,315,316</u>	<u>864,898</u>	<u>—</u>	<u>9,180,214</u>
Total public support and revenue and net assets released from time and use restrictions	<u>155,512,537</u>	<u>5,345,425</u>	<u>(8,716,726)</u>	<u>152,141,236</u>
Expenses				
Program activities				
Charitable grants	92,358,737	—	(2,470,229)	89,888,508
Other program activities	1,001,858	95,089	(90,664)	1,006,283
Fund transfers out	<u>—</u>	<u>6,155,833</u>	<u>(6,155,833)</u>	<u>—</u>
Total program activities	<u>93,360,595</u>	<u>6,250,922</u>	<u>(8,716,726)</u>	<u>90,894,791</u>
Supporting activities				
Management and general	1,205,255	856,800	—	2,062,055
Fundraising	<u>1,728,055</u>	<u>—</u>	<u>—</u>	<u>1,728,055</u>
Total supporting activities	<u>2,933,310</u>	<u>856,800</u>	<u>—</u>	<u>3,790,110</u>
Total expenses	<u>96,293,905</u>	<u>7,107,722</u>	<u>(8,716,726)</u>	<u>94,684,901</u>
Change in net assets without donor restrictions	<u>59,218,632</u>	<u>(1,762,297)</u>	<u>—</u>	<u>57,456,335</u>
CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS				
Noncash contributions	20,989,863	—	—	20,989,863
Contributions	9,407,860	60,083	—	9,467,943
Investment income	9,278,704	31,429	—	9,310,133
Other revenue	—	718,601	—	718,601
Change in value of charitable gift annuities and trusts	(293,651)	—	—	(293,651)
Net assets released from time and use restrictions	<u>(8,315,316)</u>	<u>(864,898)</u>	<u>—</u>	<u>(9,180,214)</u>
Change in net assets with donor restrictions	<u>31,067,460</u>	<u>(54,785)</u>	<u>—</u>	<u>31,012,675</u>
CHANGE IN NET ASSETS	90,286,092	(1,817,082)	—	88,469,010
NET ASSETS - Beginning of year	360,388,208	25,479,847	—	385,868,055
NET ASSETS - End of year	\$ 450,674,300	\$ 23,662,765	\$ —	\$ 474,337,065

BARNABAS FOUNDATION
COMBINING AND CONSOLIDATING STATEMENT OF ACTIVITIES
For The Year Ended December 31, 2020

	Barnabas Foundation	Other Entities	Eliminations	Total
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS				
Public support and revenue				
Contributions	\$ 79,740,455	\$ 1,970,323	\$ —	\$ 81,710,778
Noncash contributions	27,314,559	3,474,000	—	30,788,559
Investment income	33,785,636	1,850,185	—	35,635,821
Membership dues	1,082,302	—	—	1,082,302
Other revenue	3,559,075	814,389	(2,005,666)	2,367,798
Change in value of charitable gift annuities and trusts	(964,023)	(7,620)	—	(971,643)
Fund transfers in	<u>17,973,175</u>	<u>—</u>	<u>(17,973,175)</u>	<u>—</u>
Total public support and revenue	162,491,179	8,101,277	(19,978,841)	150,613,615
Net assets released from time and use restrictions	<u>7,301,385</u>	<u>1,203,220</u>	<u>—</u>	<u>8,504,605</u>
Total public support and revenue and net assets released from time and use restrictions	<u>169,792,564</u>	<u>9,304,497</u>	<u>(19,978,841)</u>	<u>159,118,220</u>
Expenses				
Program activities				
Charitable grants	99,727,800	—	(1,916,269)	97,811,531
Other program activities	837,902	95,420	(89,397)	843,925
Fund transfers out	<u>—</u>	<u>17,973,175</u>	<u>(17,973,175)</u>	<u>—</u>
Total program activities	<u>100,565,702</u>	<u>18,068,595</u>	<u>(19,978,841)</u>	<u>98,655,456</u>
Supporting activities				
Management and general	1,627,825	488,409	—	2,116,234
Fundraising	<u>1,467,425</u>	<u>—</u>	<u>—</u>	<u>1,467,425</u>
Total supporting activities	<u>3,095,250</u>	<u>488,409</u>	<u>—</u>	<u>3,583,659</u>
Total expenses	<u>103,660,952</u>	<u>18,557,004</u>	<u>(19,978,841)</u>	<u>102,239,115</u>
Change in net assets without donor restrictions	<u>66,131,612</u>	<u>(9,252,507)</u>	<u>—</u>	<u>56,879,105</u>
CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS				
Contributions	12,909,087	351,531	—	13,260,618
Noncash contributions	6,233,055	881,249	—	7,114,304
Investment income (loss)	5,271,495	(219,503)	—	5,051,992
Other revenue	—	653,500	—	653,500
Change in value of charitable gift annuities and trusts	(4,708,379)	—	—	(4,708,379)
Net assets released from time and use restrictions	<u>(7,301,385)</u>	<u>(1,203,220)</u>	<u>—</u>	<u>(8,504,605)</u>
Change in net assets with donor restrictions	<u>12,403,873</u>	<u>463,557</u>	<u>—</u>	<u>12,867,430</u>
CHANGE IN NET ASSETS	78,535,485	(8,788,950)	—	69,746,535
NET ASSETS - Beginning of year	<u>281,852,723</u>	<u>34,268,797</u>	<u>—</u>	<u>316,121,520</u>
NET ASSETS - End of year	<u>\$ 360,388,208</u>	<u>\$ 25,479,847</u>	<u>\$ —</u>	<u>\$ 385,868,055</u>

See the Accompanying Report of Independent Auditor